GREEN
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FUND

GCF REGIONAL DIALOGUE
with EASTERN EUROPE AND CENTRAL ASIA

Tbilisi, Georgia
6–8 October 2026

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Independent Evaluation Unit
Green climate Fund

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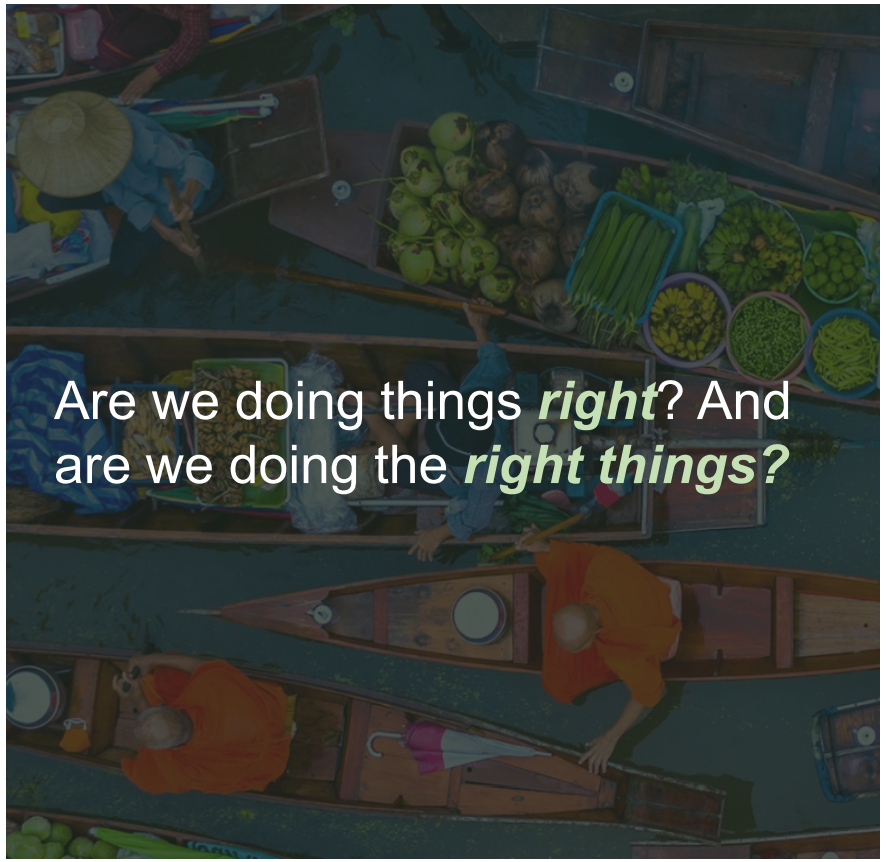
Trusted **Evidence.**
Informed **Policies.**
High **Impact.**

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Mandate the Independent Evaluation Unit (IEU)

The IEU:

- Operates **Independently** + Ensures Fund-level **Accountability**
- Undertakes **independent evaluations of the GCF**
- Informs the **decision-making of the GCF Board**



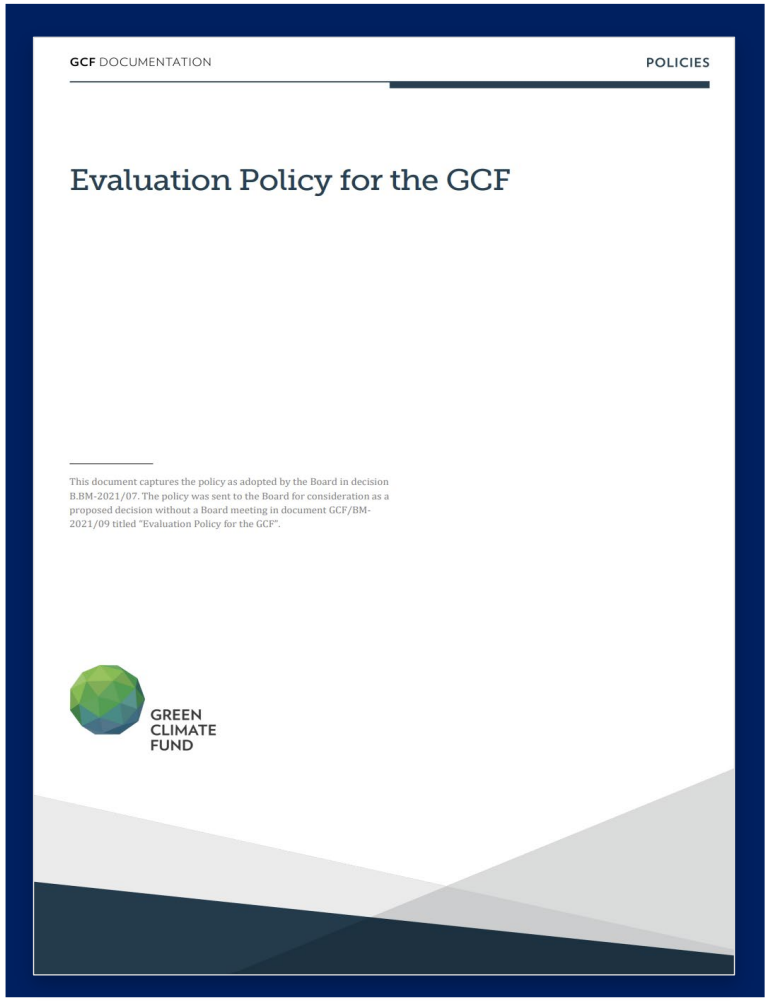
Independent evaluations combine three functions:

Accountability | **Learning** | **Dialogue**

GCF's Evaluation Policy

The Policy:

- Is a GCF-wide policy covering the **evaluation function** of the Fund
- Helps the Fund to credibly and objectively measure its performance, results, and efficiency in delivering on its mandate
- AEs must submit evaluation reports per the Evaluation Policy (also MAF para 20).
- The Policy does ***not*** cover monitoring functions of the Fund



Three types of evaluations as per the Policy

IEU-led Evaluation

- Independently evaluates the GCF
- Thematic, country, portfolio, policy evaluations, etc.
- Lessons learned that can help to improve the institutional effectiveness of GCF

Secretariat-led Evaluation

- Monitoring and evaluations by the Secretariat
- Self-evaluations

AE-led Evaluation

- Project-level evaluations
- Assesses performance of intervention
- Includes interim and final evaluations

Source: GCF Evaluation Policy, Section VII

IEU's Evaluations 2026

Evaluations:

In 2026

Independent Evaluation of the GCF's Approach to:

(1) **Gender**
(2) **SAP**
(3) **PPF**
(4) **CIEWS**
(5) **Country Ownership**

B.47

(1) **GCF's Third Performance Review (TPR)**

(2) Independent Evaluation of the GCF's Approach to **Private Sector**

B.47

(3) Synthesis of GCF's **Readiness and Preparatory Support Programme (RPSP)**

B.48

Independent Evaluation of the GCF's **Ecosystems, Ecosystem Services, and Biodiversity (ESB)**

Learning-Oriented and Real-Time **Impact Assessments**



Reviews and Syntheses:

Evaluation **Synthesis on forest-based climate action and REDD+**

Quality assessment **of AE-led Evaluations**

Evaluability assessment of GCF **Funding Proposals**

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Building & delivering an evaluation-based learning, advisory & capacity strengthening efforts

Global evidence reviews, syntheses and learning:

- **11 global evidence reviews**, including just transitions, coastal and terrestrial water-sector interventions, and market-based approach
- Global SDG Synthesis Coalition, evaluation offices of 4 Climate Funds (GCF, GEF, AF, CIF), UNEG working groups

Advisory on impact and learning:

Independent measurement systems for GCF learning-oriented impact evaluations.

- Currently **28** GCF-funded projects support and advise on impact evaluations with the Learning-oriented real-time impact assessment window (LORTA);
- **Impact evaluations** of GCF projects with partner organizations:

FP002 Scaling up of Early Warning Systems in Malawi	**FP069** Coastal communities in Bangladesh	**FP026** Sustainable Landscapes in Madagascar



IEU Evaluation of GCF's Gender approach

Conclusions and Recommendations

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Policy foundation in place but remains unanchored and operationally disconnected.

- Policy foundation aligned with CEDAW & Paris Agreement
- Gender absent from investment priorities and institutional targets
- High compliance at-entry but persistent policy–practice gap in delivery

Institutional fragmentation created accountability gaps.

- Unclear roles across Secretariat and gender remains siloed at Secretariat
- No gender KPIs in staff frameworks and high turnover weakens continuity
- GAP not operationalized
- Regionalisation risks further deepening accountability gaps

Gender capacity siloed at Secretariat and uneven across AEs and NDAs.

- Gender expertise concentrated and Secretariat-wide familiarity limited
- AEs rely on short-term consultants and institutional learning at risk
- Readiness potential for capacity-building largely under-utilised

Gender-focused stakeholders marginalized, thus ownership and depth of gender integration limited

- Women-led CSOs rarely entrusted with decision-making roles
- Gender ministries largely absent from NDA coordination
- High transaction costs constrain gender-focused entity access

GA/GAP system as approval mechanism but not an implementation and monitoring tool

- Monitoring activity-focused and APRs lack outcome-level gender evidence
- IRMF, GAP and project plans misaligned and data not aggregable at portfolio level
- No systematic learning cycle and gender budgets not tracked or reported

Portfolio is gender responsive but results are underdeveloped, absence of defined pathways and lack of portfolio level objectives

- Compliance gains at entry but not yet translating to outcome-level change
- Results concentrated in participation and capacity-building outputs
- IRMF lacks portfolio-level gender objectives for course correction

Should reinforce institutional coherence, clarify roles, and establish an institutional accountability model.

- Consolidate the coordination architecture
- Regionalisation and staff incentives
- Consistency in use of terminology

Should establish Board accountability for the implementation of the GAP, and establish financial visibility mechanism.

- Updated institutional GAP
- Reporting architecture
- Budget tracking
- Board oversight mechanism
- Strategic consideration

For gender integration, should strengthen system-wide capacity building and guidance to support implementation of Gender Policy.

- Capacity baseline and gaps assessed
- Mandatory leadership orientation introduced
- Gender champions and updated guidance deployed
- Readiness support and PPF is leveraged strategically

Should fundamentally redesign function and use of GA and GAPs at project level, and shift M&E to implementation guidance and learning.

- Introduce a Gender Quality Score
- GA/GAP integration with core project elements
- Revise the incentive structure in Secretariat review

Should consider strengthening the role of EEs, CSOs and gender actors in country programming and project implementation.

- Strengthen pathways for women-led and local actors
- Establish modalities for CSOs in monitoring
- Strengthen oversight of EE
- Clarify the application of the Gender Policy in private sector projects

Should strengthen the MEL systems to track and aggregate gender responsive results and consider the institutional GAP for reporting.

- Ensure the institutional GAP is systematically updated
- Standardize gender-results reporting through harmonized gender co-benefit categories
- Anchor GCF's updated knowledge architecture to the Belém GAP (2026–2034)

Gender Evaluation



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Thank you

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